



# The Binhai Hospital and HKU: Challenges and Opportunities

Sum-ping Lee MD, PhD  
Professor and Dean of Medicine  
The University of Hong Kong

# Preamble: the evolution of a community and its healthcare (HK)

- For ever changing (I-Ching)
- Tumultuous and defining times
- Unique geopolitical position
- Amazing technological advance

## Preamble: the evolution of a community and its healthcare (HK)

- Highly pressurized; intensely materialistic
- Maturity of a democracy
- The media and the complaining culture
- Insatiable expectations; rising sense of entitlement

## Preamble: the evolution of a community and its healthcare (SZ)

- For ever changing (I-Ching)
- Tumultuous and defining times
- Unique geopolitical position
- Amazing technological advance

## Preamble: the evolution of a community and its healthcare (SZ)

- Young, migrant population; metastable culture and politics
- Highly pressurized; intensely materialistic
- Unacceptable (critical) healthcare access, cost, quality, culture

大凡物不得其平則鳴

韓愈

# The grand challenge: HK and Shenzhen – a win-win partnership

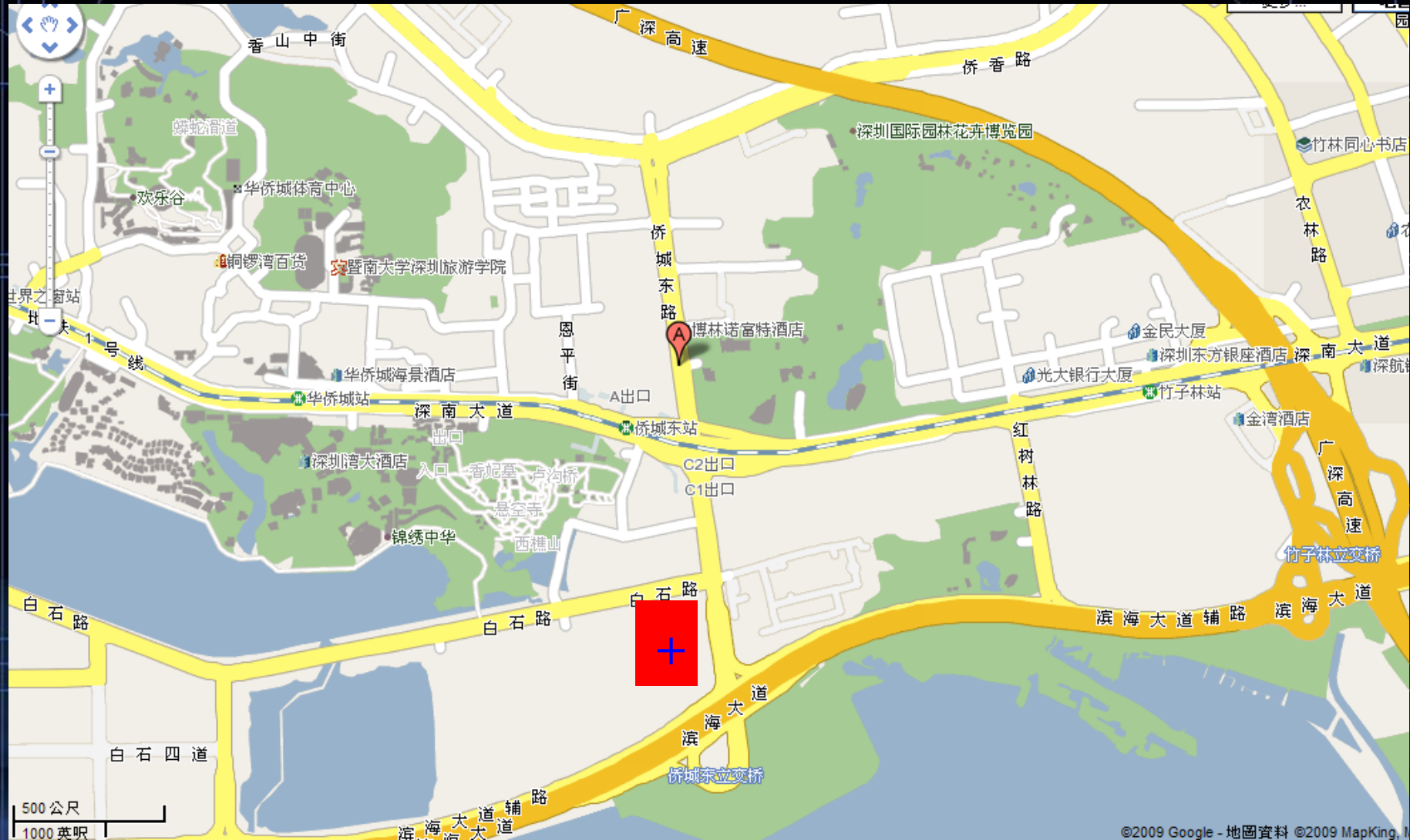
- The role of HKU
- The role of HKU Medicine

# The model

- The physical structure of an excellent hospital (SZ)
- The professional culture of an expert team (HKU)
- The policy and oversight of a seasoned and successful practice (HKU)
- The implementation of an energetic and malleable work force (SZ)



# Location of the Binhai Hospital







深圳市滨海医院筹备办公室

下一张



# Organization Chart

Advisory Committee

Board of Directors

Hospital Management Committee



# Functional role of HKU

- Set policy for HR, finance
- Set standards for professional quality and its assurance
- Set standards for international accreditation

# Functional role of HKU

- “Add value” in areas of excellence
- Introduce the elements of training and research

# Not a functional role of HKU

- "Another medical school"
- Create a bi-directional professional registration
- Create multiple standards of evidence-based Medicine
- Profit seeking
- Day-to-day operation



# Perspective of a pilot experiment

- HK: momentum and trajectory of an island economy
- HKU: where is (the future) HKU?
- HKU-Medicine: students, Faculty members, HK citizens
- HK: the medical profession
- Multiple consultants and stakeholders

# Dr Sun Yat Sen (mid) and students of the University



# Queen Mary Hospital in 1937



# Queen Mary Hospital today



# Personal reflections

- Working with HKU
- Working with SZ
- A sense of history: the individual and life as a collective experience

# 管子：權修

一年之計，莫如樹穀；  
十年之計，莫如樹木；  
終身之計，莫如樹人。



Thank you